Joint report of the Chief Executive, the Deputy Chief Executive and the Strategic Director

REVIEW OF CORPORATE PLAN PROGRESS AND FINANCIAL PERFORMANCE

1. Purpose of Report

To report progress against outcome targets linked to Corporate Plan priorities and objectives and to provide an update as to the latest financial performance as measured against the budget.

2. Background

The Corporate Plan 2016-2020 was approved by Cabinet on 9 February 2016. Business Plans linked to the five corporate priority areas of Housing, Business Growth, Environment, Health and Community Safety are subsequently approved by Committees each year.

3. <u>Performance Management</u>

As part of the Council's performance management framework and to meet the commitment to closely align financial and performance management, the Business Plans for the priority areas are considered alongside detailed revenue budget estimates, the capital programme and other financial information.

The relevant Committees receive regular reports during the year which review progress against their respective Business Plans, including a detailed annual report where performance management and financial outturns are considered together following the year-end.

This quarterly report is intended to provide this Committee with an overview of progress made towards Corporate Plan priorities and the latest data relating to Critical Success Indicators (CSI), identified as a means by which outcomes relating to corporate priorities and objectives can be measured. This summary is detailed in appendix 1.

4. Financial Performance

A summary of the financial position as at 31 December 2019 with regard to the employee budgets, major income headings and progress against achieving the savings target set as part of the budget is included in appendix 2. A summary of the capital expenditure position to 31 December 2019 is also included.

Recommendation

The Committee is asked to NOTE the progress made in achieving the Corporate Plan priorities and with regard to the financial position for 2019/20.

Background papers Nil

APPENDIX 1

PERFORMANCE MANAGEMENT

1. <u>Background – Corporate Plan</u>

The Corporate Plan 2016-2020 was approved by Cabinet on 9 February 2016. It sets out the Council's priorities to achieve its vision to make "Broxtowe a great place where people enjoy living, working and spending leisure time." Over this period, the Council will focus on the priorities of Housing, Business Growth, Community Safety, Health and Environment.

The Corporate Plan prioritises local community needs and resources are directed toward the things they think are most important. These needs are aligned with other local, regional and national plans to ensure the ambitions set out in our Corporate Plan are realistic and achievable.

2. <u>Business Plans</u>

The current year's Business Plans 2019-22 linked to the five corporate priority areas were approved by the Committees at meetings held in January and February 2019. The Business Plans detail the projects and activities undertaken in support of the Corporate Plan for each priority area. These cover a three-year period but will be revised and updated annually. Detailed monitoring of progress against key tasks and outcome measures in the Business Plans is undertaken by the relevant Committee. This will include a detailed annual report where performance management and financial outturns are considered together following the year-end as part of the Council's commitment to closely align financial and performance management.

3. <u>Performance Management</u>

As part of the Council's performance management framework, the Policy and Performance Committee receives a high level report of progress against Corporate Plan priorities on a quarterly basis. The report provides a summary of the progress made to date towards achieving the corporate priorities and objectives. It also provides the latest data relating to Critical Success Indicators (CSI), which have been identified as a means by which outcomes relating to corporate priorities and objectives can be measured.

Further operational performance data, such as Key Performance Indicators (KPI) and Management Performance Indicators (MPI) are monitored by the respective Committee and/or General Management Team/Senior Management Team as appropriate. Similarly, the Business Plans for the support service areas (Bereavement Services, ICT and Business Transformation, Resources and Revenues, Benefits and Customer Services) are not being considered here at this stage.

Each of the five priorities is considered separately below:

1. HOUSING

The Council's priority for Housing is **"a good quality affordable home for all residents of Broxtowe"**. Its objectives are to:

• Increase the rate of house building on brownfield sites (Ho1)

Following a public examination by an Independent Planning Inspector, the Council's Part 2 Local Plan setting out site allocations and development management policies for the next nine years has been declared 'sound'. The Planning Inspector, Ms Helen Hockenhull, released her report on 7 October The report finds the Council's plan to be sound subject to the 2019. modifications discussed and put forward following the examination hearings and consulted on between May and July 2019. The Inspector has fully endorsed the Council's approach to the planning for the Borough including development allocations at Toton, Chetwynd Barracks, Bramcote, Stapleford, Awsworth, Eastwood, Kimberley and Brinsley. She also supported the approach to delivering the housing numbers, economic development including town centre enhancements and environmental protection policies for the remaining parts of the Borough. The plan was formally adopted at the full Council meeting in October.

In order to address housing needs, the Council has been given permission to consider buying back properties. This is open to all residents in the Borough.

Two further dementia friendly bungalows are to be constructed at Willoughby Street in Beeston once the procurement process has been completed. Plans are advancing to build on a large Council owned plot off Ilkeston Road. Also, plans to potentially build flats for ex-service personnel on underutilised garage land at Oakfield Road, Stapleford are being prepared.

Become an excellent housing provider (Ho2)

New 'Introductory Tenancies' are having a positive impact on rent arrears. At the end of September 2019, there were 73 tenancies that have introductory tenancy status across General Needs Housing and Independent Living housing. There were 159 tenancies in total started over the same period. One of the key reasons to introduce introductory tenancies is to ensure that tenants comply with the terms of tenancy from the very start. A most common tenancy breach is non-payment of rent. Tenancy action is considered in accordance with the Introductory Tenancy procedure by the Income Collection Team, where the account is in arrears.

The Housing Committee approved a new Neighbourhood Strategy on 27 November 2019, its aims being to improve neighbourhoods whilst understanding that each neighbourhood is different; integrate housing services at a neighbourhood levels; work practically to intervene early; positively engage with communities and neighbourhoods; and work in and strengthen partnerships.

<u>Improve the quality and availability of the private sector housing stock to meet</u> <u>local housing need (Ho3)</u>

Research into Houses in Multiple Occupancy is being undertaken following concerns about increasing HMO levels to assess whether there is need for further regulation. The Jobs and Economy Committee will receive a report on the findings.

Code Actual Target Indicator Q3 Comments 2018/19 2019/20 Description (incl. benchmarking) 2019/20 BV66a Rent Collection: 99.9% 99.0% 97.8% 2018/19 quarter 3 = 94.9%, Rent collected as a Collection increased by 1.4% from proportion of the quarter 2 to quarter 3 2019/20 and is rent owed the highest percentage of rent collected in the last four years. HSLocal Private sector 34 25 Achieved target for 2019/20. 32 _11 vacant dwellings Total for 2019/20 is 12. that are returned into occupation or demolished HSTOP Overall satisfaction 87.8% 616 satisfaction forms were received 95.3% 87.0% _01 during Q3. These consisted of Repairs (Housing) (553), Allocations (42), Income (20) and Right-to-Buy (1). HSTOP10 02 Gas HSTOP 100% Gas safety checks remain on track to 99.9% 100% _02 Safety achieve target. In quarter 3 1,037 gas appliances serviced. NI154 Part 2 Local Plan was adopted on 16 Net additional 297 360 homes provided October 2019. The way of monitoring housing completion has changed as a result of the housing delivery test requirements. The figures provided are consistent with this. Following adoption of the Part 2 Local Plan a number of allocated sites will be available for housing to improve delivery.

Critical Success Indicators for Housing

Policy and Performance Committee

Indicator	Code	Actual	Target	Q3	Comments
Description		2018/19	2019/20	2019/20	(incl. benchmarking)
Supply of ready to develop housing sites	NI159	72%	100%	78%	Adopting Part 2 Local Plan will fully address the five-year housing land supply shortage. Sites allocated are expected to come forward for development within two years of the adoption of the Plan. There is regular dialogue with developers, house builders and external funding providers to unlock the more difficult to develop sites and these efforts are already showing signs of success with the highest house building figures for 10 years achieved in 2017/18.

2. BUSINESS GROWTH

The Council's priority for Business Growth is 'new and growing businesses providing more jobs for people in Broxtowe and improved town centres'. Its objectives are to:

• Increase the number of new businesses starting in Broxtowe (BG1)

Stapleford is one 100 English towns that has been invited to bid for a share of the £25m investment from the 'Towns Fund'. This is an exciting opportunity that will help develop the town.

A bid to develop an industrial unit on the Mushroom Farm site in the north of the Borough has been prepared, which would provide valuable employment opportunities in the area.

In 2018/19 a grant was offered to new Broxtowe businesses to support initial start-up expenditure. These grants have been used to support nine businesses with a total of \pounds 8,914 spent or committed on grants assisting businesses so far.

The Beeston Business Hub has one empty space remaining. Following the success of this offering, an incubator hub is being set up in Stapleford with Local Enterprise Partnership funding.

• <u>Help our town centres to compete and attract new visitors (BG2)</u>

Work is beginning on creating a stakeholder group to discuss ideas for the regeneration of Stapleford which might lead to the creation of a bid for funding. The group's terms of reference will be approved by the Jobs and Economy Committee. The prospectus for bidding is yet to be published.

Christmas lights switch on events helped to bring people into town centre shops. Liberty Leisure Limited organised these events and created experiences for visitors that were well received.

 <u>Complete the regeneration of Beeston Town centre and seek opportunities to</u> regenerate town centres throughout Broxtowe (BG03)

Work on the construction of Phase 2 of Beeston Square redevelopment began in October 2019 and is due for completion in late 2020. The work is being undertaken by the contractor, Bowmer and Kirkland – a reputable national firm with a good track record of success in undertaking major construction schemes. The mixed-use development forms the second part of the regeneration which will include an eight-screen cinema, 132 new homes and a range of food and beverage outlets. There is a great deal of momentum behind the development, which will revitalise Beeston's night-time economy and drive increased footfall to the town from the local and surrounding communities. With the announcement of The Arc Cinema as the cinema tenants earlier this year and positive ongoing talks with food and beverage outlets

Indicator Description	Code	Actual 2018/19	Target 2019/20	Q3 2019/20	Comments (incl. benchmarking)
Employment Land take up	ERLocal _02	4,257m ²	TBC	TBC	Data is collected annually.
Planning applications approved for employment development Class B1/B2/B8	ERLocal _03	TBC	TBC	TBC	20 applications approved in 2016/17
Town Centre occupancy:				Dec19	Targets based on average for year. Q3 values showed:
Beeston	TCLocal _01a	94.6%	93%	94%	Stable from 93% Q3 2018/19
Kimberley	TCLocal _01b	92.3%	93%	89%	Decrease from 91% Q3 2018/19
Eastwood	TCLocal _01c	88.8%	93%	91%	Stable from 90% Q3 2018/19
Stapleford	TCLocal _01d	86.2%	93%	88%	Stable from 89% Q3 2018/19 National score for July to Sept 2019 = 90% Interventions are being progressed in relation to Stapleford, Eastwood and Kimberley to improve town centre occupancy.
Planning applications approved for new retail and commercial floorspace within the town centres	TCLocal _05	TBC	TBC	TBC	Data collected annually. There have been no new units built in the town centres and no units have expanded. This is in line with emerging planning policy which proposes to amend and shrink town centre boundaries in some locations to increase long term viability.

Critical Success Indicators for Business Growth

3. ENVIRONMENT

The Council's priority for Environment is 'The environment in Broxtowe will be protected and enhanced for future generations'. Its objectives are to:

• <u>Reduce litter and fly tipping to make Broxtowe cleaner (En1)</u>

The Environment Service carry out duty of care visits to ensure waste is being disposed of correctly. Officers also work with volunteer groups undertaking litter picks as part of the Clean and Green Campaign.

'World Clean-up Day' took place on 21 September 2019. This year members of the public and staff from Decathalon in Giltbrook took part in a litter pick along the Nottingham Canal.

On 24 September 2019, the 2nd Kimberley Brownies undertook a litter pick around Hall Om Wong area as part of the Clean and Green event.

• Maintain and improve the green infrastructure of the Broxtowe (En2)

A couple from Wollaton were given a £20,000 fine after being found guilty of offences under the Town and Country Planning Act. They were also ordered to pay £1,140 prosecution costs and a £260 victim surcharge. The matter spanned a number of years and involved various breaches of planning control, some of which had been resolved with retrospective planning permission and others by negotiation with the Council. Complaints were received by the Council as long ago as 2013 when the couple started to carry out works to their rear garden including erecting a number of outbuildings and creating a fish pond. Council officers visited the property on numerous occasions over the years in an attempt to resolve matters however, they continued to carry out work. The Council served an Enforcement Notice in August 2017 requiring the height of some pond walls to be reduced and a concrete area to be removed and replaced with grass reinstating the banks of a brook with native plant species. The Notice was ignored and the Council was left with no choice but to issue Court proceedings.

The final designs and costs for the improvement scheme at King George V Park Bramcote have now been approved and orders have been placed. The main contractor for the project is SPG Construction Ltd, a company who have previously worked on many of the Council's parks and open spaces. The total value of the project, which includes a new play area, outdoor fitness equipment and access improvements is £123,500 with funding from FCC Environment and the Council's Pride in Parks capital programme. Work started in October 2019 it is expected to be completed by Spring 2020.

The newly formed Park View Play Group at Inham Nook Recreation Ground, Chilwell were keen to highlight their facilities at the park. After approaching the Council, they were given permission to create a mural to brighten up a bare wall adjacent to their open air play space. This was created by local artist Rob Thornham from Breeze Artworks and has been very well received. The play area at Sherman Drive play area Chilwell has reopened after, over £30,000, of improvements from the Council's Pride in Parks budget. Following consultation as part of the Broxtowe Play Strategy the need for more equipment for younger children and more accessible rubber surfacing was identified. These have been installed together with a new eye catching rope swing. The remaining equipment has been refurbished and painted to improve the overall quality and appearance of the play area.

A new young children's Play Area Knowle Park, Kimberley has been created. Despite the grey and wet weather local children were there to make use of the new area. The scheme costing £32,000 was funded with £25,500 from the Council's Pride in Parks budget, with Kimberley Town Council providing the balance of the money. The area is fenced and has a rubber surface with equipment specifically chosen for younger children following consultation as part of the Broxtowe Play Strategy. It complements the rest of the equipment on the Park which is for older children.

The opening of a new sports pavilion at The Lane Recreation Ground took place on 8 September 2019. The project had been funded by contributions from the Council's Pride in Parks Budget, a grant from the England and Wales Cricket Board and Awsworth Parish Council.

The eight annual Duathlon took place at Collier's Wood, a popular Green Flag open space. The event attracted runners and cyclists from all over the region with a route that took in the paths of Colliers Wood and the surrounding Rights of Way and roads.

500 free fruit trees were given away to local people for planting in this current planting season.

Heroes who gave their lives in the First and Second World Wars were given a lasting legacy in Brinsley as part of a special tree planting on Remembrance Day, 11 November 2019. The event, to mark Armistice Day, saw 21 trees planted at Brinsley Recreation Ground in memory of the 21 servicemen from Brinsley who gave their lives during these conflicts. The Mayor of the Borough of Broxtowe and Chair of Brinsley Parish Council joined pupils from Brinsley Primary School at the event. The children also helped plant 1,000 bulbs in two drifts in front of the trees. The trees are upright growing species, planted in rows to give the impression of servicemen on parade. An information board was installed so that visitors to the park can learn more about who these men were.

The Friends of Watnall Green and Watnall Spinney worked in the Spinney on 29 December 2019 with the Practical Conservation Volunteers, managing vegetation and planting oak and hazel trees, along with a selection of native woodland bulbs.

In December, the Friends of Brinsley Headstocks worked in the woodland over the old pit tip, widening and lifting the vegetation along the path then planting bluebells, snowdrops, wild daffodils and wood anemone to create a woodland spring flower walk. They also worked in the wildflower meadow, sowing native wildflower seed to add to the already diverse wild flora.

• <u>Increase recycling, composting, renewable and energy efficiency projects as</u> resources allow and reduce residual waste (En3)

A new Climate Change and Green Futures Programme for Broxtowe has begun. There are many strands to the programme including strategies for transport and fuel, water courses, tree planting, Housing Delivery, planning and use of technology to better deliver services

A recycling presentation was delivered on 18 September 2019 to the Women's Group in Attenborough. Over 45 people were educated on the need to recycle and how they can make a difference at both a local and global scale by making environmentally friendly choices in their everyday lives.

Educational work took place during National Recycling Week in September 2019. Working in partnership with Nottinghamshire County Council's Schools Waste Action Club (SWAC) Officer the recycling team visited Chetwynd Primary Academy to promote recycling and the Clean and Green initiative. It is intended to continue the partnership working with the SWAC Officer and build on the success of these presentations in order to engage with as many children in the Borough as possible on the topic of recycling.

Two diesel vans have been replaced with full electric vehicles, reducing greenhouse gas emissions by 1.6 tonnes per year. These vans will reduce the amount of greenhouse gasses produced by almost 70% when compared to the older vehicles, as well as reducing Nitrogen Oxide pollution. The vans will also help save over £1,000 a year in fuel and vehicle excise duty. This is stage one in our aim to decarbonise the Fleet Vehicles wherever possible.

All new vehicles and plant equipment will be assessed on their green target footprint and cost effectiveness before purchase to help protect our environment for the future and move us closer towards our target of being carbon neutral by 2027. The new electric vans are part of the Council's Green Futures campaign.

Progress has been made by using recycled materials in our parks and open spaces, and improving homes and buildings to make them more energy efficient but there's more work to be done. The will be a lot of work on Green Futures projects over the coming months and years is being undertaken to reduce our carbon footprint further.

Critical Success Indicators for Environment

Indicator	Code	Actual	Target	Q3	Comments
Description		2018/19	2019/20	2019/20	(incl. benchmarking)
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Policy and Performance Committee

Indicator Description	Code	Actual 2018/19	Target 2019/20	Q3 2019/20	Comments (incl. benchmarking)
Cleanliness of the streets and open spaces within the Borough (levels of litter)	NI195a	96%	97%	96%	Surveys are undertaken three times a year so the result is the first in 2019/20. An independent road cleanliness survey gave the council a 'Passing' Grade and is one of 194 authorities inspected by the government. 10% of roads in the Borough were surveyed.
Number of fly tipping incidents removed	SSData _01	359	342	34	Data obtained annually. The quarterly data stated is an estimate. Quarter 1 = 70, Quarter 2 = 57
Household waste recycled and composted	NI192	38.5%	40.2%	41.1%	Figure estimated as not all data is available. Accurate comparison with previous performance is not possible.
Parks achieving Broxtowe Parks Standard %	PSData _09	92%	98%	96%	2019/20 Report was submitted to Environment and Climate Change. Committee on 3 February 2020.
Energy consumption across all operational sites Total kWh gas/ electric ('000)	CPLocal _03	8,114	8,280	-	Data calculated annually

4. <u>HEALTH</u>

The Council's priority and objective for Health is 'People in Broxtowe enjoy longer, active and healthy lives'. Its objectives are to:

• Increase the number of people who have active lifestyles (He1)

Work on the new Leisure Facilities Strategy looking at the future of the Council's Leisure Facilities and how it can renew them for future generations has begun.

The Moorgreen Duathlon returned in October 2019 providing opportunities for residents to test their fitness whilst enjoying the beautiful scenery.

According to the latest national Active Lives Survey Broxtowe is performing well against similar authorities (currently 70.5% compared with national average of 63.2% and inactivity rates of 18.4% compared with 24.8% nationally).

On Christmas Day morning, the Beeston Park Run Group organised a park run with a Christmas theme around the course. People were asked to come dressed as Santa or in other festive costumes. The event followed the

traditional park run course around the footpaths and park in the Beeston Rylands Area

- Work with partners to improve the health of the local population (He2)
- Reduce alcohol related harm in Broxtowe (He3)

Critical Success Indicators for Health

Indicator Description	Code	Actual 2018/19	Target 2019/20	Q3 2019/20	Comments (incl. benchmarking)
Total Attendances for Leisure and Culture	LLDATA _E03 _H01 _B01 _K01 _C01 _S01	1,720k	1,700k	421K	Q3 target showed a decrease of 20K compared to Q3 2018/19. Due to weather conditions some summer events were cancelled reducing the level of attendance.
Percentage of Inactive Adults in Broxtowe	LLLocal _G09	18.4%	25.1%	-	Data collected annually expected in October. 2016/17 = 26.1

5. <u>COMMUNITY SAFETY</u>

The Council's priority for Community Safety is that 'Broxtowe will be a place where people feel safe and secure in their communities'. Its objectives are:

• <u>Reduce the amount of anti-social behaviour in Broxtowe (CS1)</u>

The Communities Team at Broxtowe Borough Council (BBC) along with George Spencer Academy planned a crime related project with staff and students at the Academy. The project was funded by BBC, Community Safety Team and delivered by Prison Me No Way (www.pmnw.co.uk).

The workshops, delivered by a recently released ex-prisoner, were received by 50 students at George Spencer Academy and they were given opportunity at the end of the workshop to ask questions. The presenter urged the students to reflect on actions and consequences and to consider that in some cases they only need to be present at the scene of a crime to be in receipt of a custodial sentence which can affect career prospects, travel opportunities and massively impact on family life. volunteers for Prison Me No Way going in to secondary schools and has told his story to nearly 3000 young people. The ex-prisoner is accompanied by an ex-prison officer who introduces the session. He volunteers for Prison No Way and has told his story to over 3,000 young people.

<u>Reduce domestic violence in Broxtowe (CS2)</u>

A domestic violence conference took place on 2 September 2019 and was attended by a wide variety of the Council's partners. It provided a valuable opportunity for networking and enabled ideas and good practice to be exchanged.

A new domestic violence officer is to be located within the Housing section, subject to final approval by the Personnel Committee. This officer will ensure that our approaches to supporting people with domestic violence problems is effective and professional and that victims and survivors are connected to service provision form the voluntary sector. This will ensure that the action plan for domestic violence for which we gained White Ribbon accreditation continues to be maintained and developed moving forward.

A series of briefing sessions have taken place for employees to find out key facts about domestic abuse and how to spot the signs. A range of activities took place across the Borough around the 25 November 2019 to mark White Ribbon Day the International Day for the Elimination of Violence Against Women.

Indicator Description	Code	Actual 2018/19	Target 2019/20	Q3 2019/20	Comments (incl. benchmarking)
Reduction in reported ASB cases in Broxtowe (Notts Police Strategic Analytical Unit)	ComS_ 011	2,011	2,126	-	Decreased from 569 in Q2 2018/19 2019/20 Q1/Q2 = 1,086 2018/19 Q1/Q2 = 1,092
Reduction in ASB cases reported in the	ComS_ 012	480	-	61	Decreased from 93 in Q3 2018/19
borough to Environmental Health, Communities	ComS_ 014	40	-	2	Decrease from 3 in Q3 2018/19
and Housing	ComS_ 013	191	-	28	Decreased from 40 in Q3 2018/19
Repeat high risk domestic abuse cases referred to the Multi-Agency Risk Assessment Conference [% of all re-referrals	ComS_ 024	24%	13%	x	In Q2 2019/20 30 cases to MARAC of which 5 were repeat cases
Domestic Abuse reported in the Borough	ComS_ 025	834	550	Х	Target reduced from 1,488 to reflect that only domestic crimes are recorded as opposed to domestic crimes and incidents. Data recorded six monthly.
Alcohol related referrals to Change- Grow-Live with positive outcomes from Broxtowe	ComS_ 085	103	-	29	Referrals - Some of the outcomes in quarter 3 will be from previous quarters referrals.

Critical Success Indicators for Community Safety

Policy and Performance Committee

5 February 2020

Indicator Description	Code	Actual 2018/19	Target 2019/20	Q3 2019/20	Comments (incl. benchmarking)
Alcohol related referrals to Change- Grow-Live with positive outcomes from Broxtowe	ComS_ 085a	94 (91.3%)	- (70%)	11 (70%)	Positive Outcomes - Target of 70% is based on mid-year performance 2018/19. The number of referrals is between 20-25 each quarter. Programme completion may take longer for some referees.
Complete action assigned to the Council in various Partnership Action Plans to address inequality and improve the lives of people living/working in the Borough	LSP 1820	-	100%	62%	The value shows progress on completing the Partnership Action Plans for Health, Dementia, Children and Young People, Older People, and Child Poverty These plans cover a two year period starting in 2018.

APPENDIX 2

FINANCIAL PERFORMANCE

Employee Position

The summary position as at 31 December 2019 as regards to the employee budgets is as shown below:

Directorate	Budget to 31/12/2019 £	Actual to 31/12/2019 £	Variance £
Chief Executive's	1,969,276	1,928,664	(40,612)
Deputy Chief Executive's	2,349,275	2,319,363	(29,912)
Strategic Director's	3,594,267	3,370,263	(224,004)
General Fund - Total	7,912,818	7,618,290	(294,528)
Housing Revenue Account	2,824,538	2,688,492	(136,046)
Total	10,737,356	10,306,782	(430,574)

Any overtime worked in respect of December (paid in January) is not included.

The budget figures above exclude the vacancy rate target set for the General Fund when the 2019/20 budget was approved. This presently totals £328,257 for 2019/20. The table above shows that the Council is currently meeting the General Fund vacancy rate target. This will continue to be carefully managed with a view to ensuring that the target is achieved at the end of the financial year.

The underspending to 31 December 2019 for the HRA will be offset by additional payments to sub-contractors to ensure that the delivery of services to tenants is maintained.

Income Budgets

The position to 31 December 2019 in respect of the most significant variable income budgets is as follows:

Income	Annual Budget 2019/20 £	Income to 31/12/2019 £	Latest Projection 2019/20 £	Projected Variance to Budget £
Planning Fees	(530,000)	(322,866)	(530,000)	0
Pre-Planning & History Fees	(25,000)	(21,100)	(25,000)	0
Industrial Units Rent	(176,655)	(219,569)	(176,655)	0
Craft Centre Complex Rents	(36,100)	(43,234)	(36,100)	0
Garden Waste Income	(680,000)	(701,389)	(680,000)	0
Sale of Glass	(38,000)	(29,830)	(38,000)	0
Sale of Wheeled Bins	(29,750)	(23,405)	(29,750)	0
Recycling Credits - Glass	(116,000)	(64,472)	(112,200)	3,800
Trade Refuse Income	(597,000)	(585,182)	(597,000)	0
Special Collections Income	(60,000)	(48,722)	(60,000)	0
Parking P&D Income	(176,500)	(167,296)	(176,500)	0
Off Street PCN Income	(95,000)	0	(95,000)	0
Cemeteries – Fees and Charges	(200,500)	(142,027)	(200,500)	0
Miscellaneous Legal Charges	(20,000)	(12,888)	(20,000)	0
Land charges Income	(102,000)	(64,548)	(102,000)	0
Licence Income	(148,175)	(136,765)	(148,175)	0
Interest on Investments	(392,710)	(191,877)	(350,000)	42,710
Beeston Square Rent	(700,000)	(664,139)	(700,000)	0
General Properties Rent	(58,000)	(21,543)	(58,000)	0
Total	(4,181,390)	(3,460,852)	(4,134,880)	46,510

<u>Notes</u>

- i) Income in respect of glass recycling credits received from Nottinghamshire County Council in 2019/20 is assumed to be £9,350 per month based upon the credits for April to October 2019. The total received in 2018/19 was £101,613.
- The 2019/20 budget for interest on investments assumed two interest rate increases during 2019/20 as was widely anticipated when the budget was set. This is not now expected to happen and the current expectation is that the next movement in interest rates is likely to be downwards.

Capital Programme

Capital programme expenditure as at 31 December 2019 is summarised as follows:

	Approved Budget 2019/20 £	Actual Spend to 31/12/2019 £	Proportion of Budget Spent %
General Fund	7,731,450	3,062,003	39.6
Housing Revenue Account	7,304,000	4,517,301	61.8
TOTAL	15,035,450	7,579,304	50.4

The table includes all capital schemes brought forward from 2018/19, as previously approved, in addition to any other budget changes including those approved by Finance and resources Committee on 9 January 2020. No account has been taken of any invoices received but not yet paid or work that has taken place but where no invoices have, as yet, been received.

The most significant schemes with regards to spending to 31 December 2019 are:

	Approved Budget	Actual Spend to	Comments
Scheme	2019/20 £	31/12/19 £	
General Fund			
Disabled Facilities Grants	802,550	525,791	
Replacement Vehicles and Plant	765,000	555,756	Budget for 2019/20 fully committed.
Beeston Square Phase2 (Net Compensation)	3,554,450	786,275	Part of budget for construction covers the years 2020/21 and 2021/22.
Housing Revenue Account			
Central Heating Replacement	1,038,100	360,846	New electrical heating contract has been delayed. Tender process is now complete. Other work progressing as planned.
Modernisation Programme	1,563,000	1,417,669	Work progressing as planned.
Acquisition of Properties	1,133,000	373,345	3 purchase completed.