

## Appendix

Budget / Indicator	Annual Budget 2024/25	Profiled Budget 31/08/24	Actual/ Committed 31/08/24	Variance to Estimate	Latest Projection 2024/25	Comments
<b>Key Budgets:</b>						
Employee Related Expenses (including Salaries and Agency)	548,050	228,483	210,451	(18,032)	543,950	The forecast includes the pay award for 2024/25 and the saving from one vacant post from October.
Repairs and Maintenance - General and Cremators	135,000	56,278	49,864	(6,414)	130,000	New cremator will be installed. Repairs budget will cover major repairs which were not previously accounted for in the budget.
Development – Resurfacing	60,000	25,014	0	(25,014)	60,000	Brought forward development budget for the resurfacing of some pathways on site.
Development – Car Park	27,100	11,298	0	(11,298)	27,100	Brought forward development budget to improve the car park and drainage including surface repairs, patching and relining.
Development – Cremator Replacement including Consultancy/Project Management	1,917,700	799,489	1,353,774	554,285	1,917,700	Development for the installation of new replacement cremators and associated works. The budget now includes £118k brought forward from 2023/24 and £1.8m approved for 2024/25..
Development – Audio	29,000	12,088	0	(12,088)	29,000	New development for the replacement and upgrade of hardware associated with current levels of media, audio and webcast systems in both chapels.
Fuel, Light and Water	189,400	78,958	37,813	(41,145)	194,200	Actual spend is affected by the timing of bills. With more cremations completed compared to the same period in last year, this will increase energy usage.
Business Rates	140,750	140,750	150,150	9,400	150,150	Business rates paid for 2024/25. The budget needs to be increased due to increased rateable value.

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Other Premises Related Expenses (incl. Trade Refuse)	33,200	13,841	9,870	(3,971)	34,650	Outturn expected to be in line with estimates.
Materials and Equipment	5,000	2,085	455	(1,630)	4,000	Less spending than budgeted.
Book of Remembrance and Other Memorialisation Costs	32,500	13,544	7,190	(6,354)	26,500	Less spending than budgeted.
Medical Referee Fees	47,000	19,592	17,280	(2,312)	47,000	Outturn expected to be in line with estimates.
Other Supplies and Services	156,500	65,267	57,100	(8,167)	167,130	This includes a carried forward budget £9k for marketing. Outturn anticipated to be in line with estimates.
Grounds Maintenance	38,550	0	0	0	38,550	Year-end internal recharge.
<b>Income:</b>						
Cremation Fees Income	(2,198,450)	(916,532)	(820,318)	96,214	(2,198,450)	Additional £105k in cremation fees compared to the same period last year.
Memorialisation Income (including visual tributes, book of remembrance and others)	(128,100)	(53,400)	(51,435)	1,965	(128,100)	Outturn expected to be in line with estimates.
Other Income (including rent income, miscellaneous income and vending receipts)	(32,200)	(13,423)	(15,770)	(2,347)	(32,350)	Outturn expected to be in line with estimates.